

## Exhibit 300: Capital Asset Plan and Business Case Summary

### Part I: Summary Information And Justification (All Capital Assets)

#### Section A: Overview (All Capital Assets)

1. **Date of Submission:** 2010-03-24 10:00:47

2. **Agency:** 393

3. **Bureau:** 00

4. **Name of this Investment:** Electronic Records Archive (ERA)

5. **Unique Project (Investment) Identifier:** 393-00-01-03-01-0001-00

6. **What kind of investment will this be in FY 2011?:** Mixed Life Cycle

- Planning
- Full Acquisition
- Operations and Maintenance
- Mixed Life Cycle
- Multi-Agency Collaboration

7. **What was the first budget year this investment was submitted to OMB? \***

8. **Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap; this description may include links to relevant information which should include relevant GAO reports, and links to relevant findings of independent audits.**

The Electronic Records Archives (ERA) program is NARA's response to the challenge of preserving and providing access to electronic records. The goal of ERA is to provide access to all types of electronic records via the Internet-by anyone, anywhere, at any time-across time and technology. The program was initiated in 2002 and is being implemented in five Increments. During FY 2008, the program achieved Initial Operating Capability, enabling officials at NARA and four other Federal agencies to perform basic records management functions and transfer records into the system. NARA also developed content search and special access request case management in support of electronic records that were transferred from the Executive Office of the President (EOP) at the end of the George W. Bush Administration. During FY 2009, ERA deployed the EOP and developed plans for bringing on additional agencies. In addition NARA began to develop capabilities for public access and frameworks for long-term preservation of selected data types. During FY 2010, NARA will deploy an initial capability for public access and implement the preservation framework, establish specialized instances of the system ( i.e. an instance in support of Congressional needs) and implement new technologies that will make the system more flexible. During FY 2011, NARA will add a secure instance for classified Federal records, provide tools for managing restricted information, extend search capabilities, and implement more efficient storage mechanisms to manage the increasingly large volume of data planned to be ingested into the system. Finally, FY 2011 funds will be used to support ongoing maintenance, operations and support of the existing ERA, EOP, public access and Congressional instances at Rocket Center, WV.

a. **Provide here the date of any approved rebaselining within the past year, the date for the most recent (or planned) alternatives analysis for this investment, and whether this investment has a risk management plan and risk register.**

9. **Did the Agency's Executive/Investment Committee approve this request? \***

a. If "yes," what was the date of this approval? \*

10. **Contact information of Program/Project Manager?**

- **Name:** \*

- Phone Number: \*
- Email: \*

**11. What project management qualifications does the Project Manager have? (per FAC-P/PM)? \***

- Project manager has been validated according to FAC-PMPM or DAWIA criteria as qualified for this investment.
- Project manager qualifications according to FAC-P/PM or DAWIA criteria is under review for this investment.
- Project manager assigned to investment, but does not meet requirements according to FAC-P/OM or DAWIA criteria.
- Project manager assigned but qualification status review has not yet started.
- No project manager has yet been assigned to this investment.

**12. If this investment is a financial management system, then please fill out the following as reported in the most recent financial systems inventory (FMSI):**

| Financial management system name(s) | System acronym | Unique Project Identifier (UPI) number |
|-------------------------------------|----------------|--|
| *                                   | *              | *                                      |

**a. If this investment is a financial management system AND the investment is part of the core financial system then select the primary FFMIA compliance area that this investment addresses (choose only one): \***

- computer system security requirement;
- internal control system requirement;
- core financial system requirement according to FSIO standards;
- Federal accounting standard;
- U.S. Government Standard General Ledger at the Transaction Level;
- this is a core financial system, but does not address a FFMIA compliance area;
- Not a core financial system; does not need to comply with FFMIA

## Section B: Summary of Funding (Budget Authority for Capital Assets)

1.

| <b>Table 1: SUMMARY OF FUNDING FOR PROJECT PHASES</b><br><b>(REPORTED IN MILLIONS)</b><br>(Estimates for BY+1 and beyond are for planning purposes only and do not represent budget decisions) |                 |         |         |         |           |           |           |                 |       |
|--|-----------------|---------|---------|---------|-----------|-----------|-----------|-----------------|-------|
|  | PY1 and earlier | PY 2009 | CY 2010 | BY 2011 | BY+1 2012 | BY+2 2013 | BY+3 2014 | BY+4 and beyond | Total |
| Planning:  | *               | *       | *       | *       | *         | *         | *         | *               | *     |
| Acquisition:   | *               | *       | *       | *       | *         | *         | *         | *               | *     |
| Subtotal Planning & Acquisition:   | *               | *       | *       | *       | *         | *         | *         | *               | *     |
| Operations & Maintenance:  | *               | *       | *       | *       | *         | *         | *         | *               | *     |
| Disposition Costs (optional):  | *               | *       | *       | *       | *         | *         | *         | *               | *     |
| SUBTOTAL:  | *               | *       | *       | *       | *         | *         | *         | *               | *     |
| Government FTE Costs should not be included in the amounts provided above.   |                 |         |         |         |           |           |           |                 |       |
| Government FTE Costs   | *               | *       | *       | *       | *         | *         | *         | *               | *     |
| Number of FTE represented by Costs:  | *               | *       | *       | *       | *         | *         | *         | *               | *     |
| TOTAL(including FTE costs)   | *               | *       | *       | *       | *         | *         | *         | *               | *     |

2. If the summary of funding has changed from the FY 2010 President's Budget request, briefly explain those changes:

\*

## Section C: Acquisition/Contract Strategy (All Capital Assets)

1.

Table 1: Contracts/Task Orders Table

| Contract or Task Order Number | Type of Contract/Task Order (In accordance with FAR Part 16) | Has the contract been awarded (Y/N) | If so what is the date of the award? If not, what is the planned award date? | Start date of Contract/Task Order | End date of Contract/Task Order | Total Value of Contract/Task Order (M) | Is this an Interagency Acquisition? (Y/N) | Is it performance based? (Y/N) | Competitively awarded? (Y/N) | What, if any, alternative financing option is being used? (ESPC, UESC, EUL, N/A) | Is EVM in the contract? (Y/N) |
|-------------------------------|--|-------------------------------------|--|-----------------------------------|---------------------------------|--|---|--------------------------------|------------------------------|--|-------------------------------|
| NAMA-05-F-0061                | Time and Material  | Y                                   | 2005-06-15   | 2005-06-15                        | 2012-06-14                      | \$11.3                                 | *   | *                              | *                            | *  | *                             |
| NAMA-04-C-0007                | CPAF   | Y                                   | 2004-08-16   | 2004-08-16                        | 2012-09-07                      | \$317.4                                | *   | *                              | *                            | *  | *                             |
| NAMA-07-F-0032                | Time and Material  | Y                                   | 2007-04-10   | 2007-04-10                        | 2012-04-09                      | \$60.0                                 | *   | *                              | *                            | *  | *                             |
| NAMA-05-I-0026                | IAA  | Y                                   | 2005-09-16   | 2005-09-16                        | 2009-07-31                      | \$4.0                                  | *   | *                              | *                            | *  | *                             |
| NAMA-06-I-0016                | IAA/MOU  | Y                                   | 2006-03-14   | 2006-03-14                        | 2010-09-30                      | \$2.1                                  | *   | *                              | *                            | *  | *                             |
| NAMA-05-I-0022                | IAA  | Y                                   | 2005-06-23   | 2005-06-23                        | 2009-12-31                      | \$1.9                                  | *   | *                              | *                            | *  | *                             |
| NAMA-06-I-0024                | IAA  | Y                                   | 2006-08-30   | 2006-09-01                        | 2011-08-31                      | \$2.9                                  | *   | *                              | *                            | *  | *                             |
| NAMA-07-I-0029                | IAA  | Y                                   | 2007-06-13   | 2007-07-01                        | 2011-09-30                      | \$3.3                                  | *   | *                              | *                            | *  | *                             |
| NAMA-07-F-0015                | Time and Material  | Y                                   | 2006-10-01   | 2006-10-01                        | 2011-09-30                      | \$5.3                                  | *   | *                              | *                            | *  | *                             |
| NAMA-NAS-09-M-0010            | MOU  | Y                                   | 2008-10-01   | 2008-10-01                        | 2013-05-12                      | \$1.5                                  | *   | *                              | *                            | *  | *                             |
| NAMA-06-I-0012                | IAA  | Y                                   | 2006-06-20   | 2006-06-21                        | 2011-06-20                      | \$2.5                                  | *   | *                              | *                            | *  | *                             |
| NAMA-08-I-0025                | IAA  | Y                                   | 2008-06-01   | 2008-06-01                        | 2012-12-31                      | \$10.7                                 | *   | *                              | *                            | *  | *                             |

2. If earned value is not required or will not be a contract requirement for any of the contracts or task orders above, explain why:

\*

3. Is there an acquisition plan which reflects the requirements of FAR Subpart 7.1 and has been approved in accordance with agency requirements? \*

a.If "yes," what is the date? \*

## Section D: Performance Information (All Capital Assets)

Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator   | Baseline  | Target  | Actual Results  |
|-------------|---|------------------|----------------------|---|---|---|---|
| 2007        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % scheduled archival electronic records transfers arriving at NARA on time NARA (2006 SP 2.1)   | 3.61%   | 5%  | 5%  |
| 2007        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Percent of archival electronic holdings that have been processed to the point where researches can have efficient access to them.             | TBD   | Establish Baseline                                      | 81%   |
| 2007        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Percentage increase in the number of Federal Agency customers that are highly satisfied with NARA's records management services (2006 SP 1.2) | 78%   | 10% increase  | 80%   |
| 2007        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Per megabyte cost of managing electronic records (2006 SP 3.3)  | \$0.43  | Decreases   | \$0.37  |
| 2007        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | ERA Development Proceeds on Schedule and Within Budget  | Security Architecture has been completed  | USBU Security design and features have been implemented | Achieved June 25, 2008  |
| 2007        | Goal 3: We will address the challenges of electronic records in Government to ensure success  | *                | *                    | ERA Development Proceeds on Schedule and Within Budget  | Systems Analysis and Design (SAD) Phase Completed and Development Phase Initiated | Install ERA Increment 1 at operational site             | The installation of the system infrastructure was completed June 25, 2007 |

Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator   | Baseline  | Target  | Actual Results   |
|-------------|---|------------------|----------------------|---|---|---|--|
|             | in fulfilling NARA's mission in the digital era.  |                  |                      |   |   |   |  |
| 2007        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | ERA Development Proceeds on Schedule and Within Budget  | Integrated Plan, Integrated Schedule, and Work Breakdown Structure are baselined to requirements allocated to Inc. 1. | Increment 1 Releases 1 and 2 developed, validated, tested and deployed in accordance with the baseline.         | Completed June 25, 2008  |
| 2008        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | ERA Development Proceeds on Schedule and Within Budget  | Increment 1 Release 1 and portions of Increment 1 Release 2 are operational   | Initial Operating Capability has been achieved  | Completed June 25, 2008  |
| 2008        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | ERA Development Proceeds on Schedule and Within Budget  | USBU Security design and features have been implemented   | National Security System requirements for Increment 2, Release 1 are defined, developed, validated and deployed | Deployment scheduled for FY 2010   |
| 2008        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Percent increase in records schedules submitted using ERA   | TBD   | Establish baseline  | Did not establish baseline due to delays in program. Establishing the baseline has been delayed to FY 09 |
| 2008        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Increase in archival electronic holdings that have been processed to the point where researchers can have efficient access to them. (2006 SP 3.1) | 81%   | 80%   | 86%  |
| 2008        | Goal 3: We will address the challenges of electronic records in Government to   | *                | *                    | Percentage of Federal Agencies highly satisfied with NARAs records management   | 80%   | 10% Increase  | 81%  |

Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator   | Baseline | Target             | Actual Results                                       |
|-------------|---|------------------|----------------------|---|----------|--------------------|--|
|             | ensure success in fulfilling NARA's mission in the digital era.   |                  |                      | services (2006 SP 1.2)  |          |                    |  |
| 2008        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % scheduled archival electronic records transfers arriving at NARA on time NARA (2006 SP 2.1) | 5%       | 10%                | 40%  |
| 2008        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Per megabyte cost of managing electronic records (2006 SP 3.3)                                | \$0.37   | Decreases          | \$0.39   |
| 2009        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Percent increase in records schedules submitted using ERA                                     | 0        | Establish baseline | 2  |
| 2009        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Percent increase in records schedules appraised and approved using ERA                        | 0        | Establish baseline | System delays precluded establishing baseline        |
| 2009        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Increased % of archival electronic holdings accessible online (2006 SP 3.1)                   | 1.44     | 10% increase       | 1.25   |
| 2009        | Goal 3: We will address the challenges of electronic records in   | *                | *                    | Increase per year in percentage of customers satisfied with                                   | 0        | Establish Baseline | [Not answered] Survey delayed to 2011 to accommodate |

Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator   | Baseline | Target             | Actual Results |
|-------------|---|------------------|----------------------|---|----------|--------------------|----------------|
|             | Government to ensure success in fulfilling NARA's mission in the digital era.   |                  |                      | ERA (2006 SP 1.2)   |          |                    | more usersd]   |
| 2009        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % scheduled archival electronic records transfers arriving at NARA on time NARA (2006 SP 2.1) | 40.36%   | 10%                | 44.12%         |
| 2009        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Per megabyte cost of managing electronic records (2006 SP 3.3)                                | \$0.39   | Decreases          | \$0.36         |
| 2010        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Percent increase in records schedules submitted using ERA                                     | 2        | 10%                | [Not answered] |
| 2010        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Percent increase in records schedules appraised and approved using ERA                        | 0        | Establish Baseline | [Not answered] |
| 2010        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Increased % of archival electronic holdings accessible online (2006 SP 3.1)                   | 1.25     | 10%                | [Not answered] |
| 2010        | Goal 3: We will address the challenges of   | *                | *                    | Increase per year in percentage of  | 0        | 10% Increase       | [Not answered] |



Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator   | Baseline           | Target       | Actual Results |
|-------------|---|------------------|----------------------|---|--------------------|--------------|----------------|
|             | electronic records in Government to ensure success in fulfilling NARA's mission in the digital era.   |                  |                      | customers satisfied with ERA (2006 SP 1.2)  |                    |              |                |
| 2010        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % scheduled archival electronic records transfers arriving at NARA on time NARA (2006 SP 2.1) | 44.12%             | 10% increase | [Not answered] |
| 2010        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Per megabyte cost of managing electronic records (2006 SP 3.3)                                | \$0.36             | Decreases    | [Not answered] |
| 2011        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of archival electronic holdings accessible through ERA                                      | Establish Baseline | TBD          | [Not answered] |
| 2011        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of public customers satisfied with ERA  | Establish Baseline | TBD          | [Not answered] |
| 2011        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of agency customers satisfied with ERA  | Establish Baseline | TBD          | [Not answered] |
| 2011        | Goal 3: We will   | *                | *                    | Volume of   | TBD                | Increases    | [Not answered] |

Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator  | Baseline    | Target      | Actual Results |
|-------------|---|------------------|----------------------|--|-------------|-------------|----------------|
|             | address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era.                 |                  |                      | electronic records ingested into ERA   |             |             |                |
| 2011        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Per megabyte cost of managing electronic records   | TBD         | Decreases   | [Not answered] |
| 2011        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of archival electronic records that are preserved in ERA at the planned level of service | TBD         | TBD         | [Not answered] |
| 2011        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | # of agencies with user accounts in ERA  | 25 agencies | 50 agencies | [Not answered] |
| 2011        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Median calendar days to process electronic holdings in ERA                                 | TBD         | TBD         | TBD            |
| 2011        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of ERA original requirements deployed  | TBD         | TBD         | TBD            |

Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator  | Baseline | Target      | Actual Results |
|-------------|---|------------------|----------------------|--|----------|-------------|----------------|
| 2012        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of archival electronic holdings accessible through ERA                                   | TBD      | TBD         | [Not answered] |
| 2012        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of public customers satisfied with ERA   | TBD      | 5% Increase | [Not answered] |
| 2012        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of agency customers satisfied with ERA   | TBD      | TBD         | [Not answered] |
| 2012        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Volume of electronic records ingested into ERA   | TBD      | TBD         | [Not answered] |
| 2012        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Per megabyte cost of managing electronic records   | TBD      | Decreases   | [Not answered] |
| 2012        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of archival electronic records that are preserved in ERA at the planned level of service | TBD      | TBD         | [Not answered] |

Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator                                      | Baseline | Target      | Actual Results |
|-------------|---|------------------|----------------------|--|----------|-------------|----------------|
|             | era.  |                  |                      |  |          |             |                |
| 2012        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | # of agencies with user accounts in ERA                    | TBD      | TBD         | [Not answered] |
| 2012        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Median calendar days to process electronic holdings in ERA | TBD      | TBD         | TBD            |
| 2012        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of ERA original requirements deployed                    | TBD      | TBD         | TBD            |
| 2013        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of archival electronic holdings accessible through ERA   | TBD      | TBD         | [Not answered] |
| 2013        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of public customers satisfied with ERA                   | TBD      | 5% Increase | [Not answered] |
| 2013        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission                     | *                | *                    | % of agency customers satisfied with ERA                   | TBD      | TBD         | [Not answered] |

Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator  | Baseline | Target    | Actual Results |
|-------------|---|------------------|----------------------|--|----------|-----------|----------------|
|             | in the digital era.   |                  |                      |  |          |           |                |
| 2013        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Volume of electronic records ingested into ERA   | TBD      | TBD       | [Not answered] |
| 2013        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Per megabyte cost of managing electronic records   | TBD      | Decreases | [Not answered] |
| 2013        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of archival electronic records that are preserved in ERA at the planned level of service | TBD      | TBD       | [Not answered] |
| 2013        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | # of agencies with user accounts in ERA  | TBD      | TBD       | [Not answered] |
| 2013        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Median calendar days to process electronic holdings in ERA                                 | TBD      | TBD       | TBD            |
| 2013        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of ERA original requirements deployed  | TBD      | TBD       | TBD            |

Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator  | Baseline | Target      | Actual Results |
|-------------|---|------------------|----------------------|--|----------|-------------|----------------|
|             | NARA's mission in the digital era.  |                  |                      |  |          |             |                |
| 2014        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of archival electronic holdings accessible through ERA                                   | TBD      | TBD         | [Not answered] |
| 2014        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of public customers satisfied with ERA   | TBD      | 5% Increase | [Not answered] |
| 2014        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of agency customers satisfied with ERA   | TBD      | TBD         | [Not answered] |
| 2014        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Volume of electronic records ingested into ERA   | TBD      | TBD         | [Not answered] |
| 2014        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Per megabyte cost of managing electronic records   | TBD      | Decreases   | [Not answered] |
| 2014        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of archival electronic records that are preserved in ERA at the planned level of service | TBD      | TBD         | [Not answered] |

Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator                                      | Baseline | Target      | Actual Results |
|-------------|---|------------------|----------------------|--|----------|-------------|----------------|
|             | in fulfilling NARA's mission in the digital era.  |                  |                      |  |          |             |                |
| 2014        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | # of agencies with user accounts in ERA                    | TBD      | TBD         | [Not answered] |
| 2014        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Median calendar days to process electronic holdings in ERA | TBD      | TBD         | TBD            |
| 2014        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of ERA original requirements deployed                    | TBD      | TBD         | TBD            |
| 2015        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of archival electronic holdings accessible through ERA   | TBD      | TBD         | [Not answered] |
| 2015        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of public customers satisfied with ERA                   | TBD      | 5% Increase | [Not answered] |
| 2015        | Goal 3: We will address the challenges of electronic records in Government to   | *                | *                    | % of agency customers satisfied with ERA                   | TBD      | TBD         | [Not answered] |

Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator  | Baseline | Target    | Actual Results |
|-------------|---|------------------|----------------------|--|----------|-----------|----------------|
|             | ensure success in fulfilling NARA's mission in the digital era.   |                  |                      |  |          |           |                |
| 2015        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Volume of electronic records ingested into ERA   | TBD      | TBD       | [Not answered] |
| 2015        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Per megabyte cost of managing electronic records   | TBD      | Decreases | [Not answered] |
| 2015        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of archival electronic records that are preserved in ERA at the planned level of service | TBD      | TBD       | [Not answered] |
| 2015        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | # of agencies with user accounts in ERA  | TBD      | TBD       | [Not answered] |
| 2015        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Median calendar days to process electronic holdings in ERA                                 | TBD      | TBD       | TBD            |
| 2015        | Goal 3: We will address the challenges of electronic records in   | *                | *                    | % of ERA original requirements deployed  | TBD      | TBD       | TBD            |



Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator                                    | Baseline | Target    | Actual Results |
|-------------|---|------------------|----------------------|--|----------|-----------|----------------|
|             | Government to ensure success in fulfilling NARA's mission in the digital era.   |                  |                      |  |          |           |                |
| 2016        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of archival electronic holdings accessible through ERA | TBD      | TBD       | [Not answered] |
| 2016        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of public customers satisfied with ERA                 | TBD      | TBD       | [Not answered] |
| 2016        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of agency customers satisfied with ERA                 | TBD      | TBD       | [Not answered] |
| 2016        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Volume of electronic records ingested into ERA           | TBD      | TBD       | [Not answered] |
| 2016        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Per megabyte cost of managing electronic records         | TBD      | Decreases | [Not answered] |
| 2016        | Goal 3: We will address the challenges of electronic  | *                | *                    | % of archival electronic records that are preserved in   | TBD      | TBD       | [Not answered] |

Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator                                      | Baseline | Target      | Actual Results |
|-------------|---|------------------|----------------------|--|----------|-------------|----------------|
|             | records in Government to ensure success in fulfilling NARA's mission in the digital era.  |                  |                      | ERA at the planned level of service                        |          |             |                |
| 2016        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | # of agencies with user accounts in ERA                    | TBD      | TBD         | [Not answered] |
| 2016        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Median calendar days to process electronic holdings in ERA | TBD      | TBD         | [Not answered] |
| 2016        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of ERA original requirements deployed                    | TBD      | TBD         | [Not answered] |
| 2017        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of archival electronic holdings accessible through ERA   | TBD      | TBD         | [Not answered] |
| 2017        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of public customers satisfied with ERA                   | TBD      | 5% Increase | [Not answered] |
| 2017        | Goal 3: We will address the challenges of   | *                | *                    | % of agency customers satisfied with                       | TBD      | TBD         | [Not answered] |

Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator  | Baseline | Target    | Actual Results |
|-------------|---|------------------|----------------------|--|----------|-----------|----------------|
|             | electronic records in Government to ensure success in fulfilling NARA's mission in the digital era.   |                  |                      | ERA  |          |           |                |
| 2017        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Volume of electronic records ingested into ERA   | TBD      | TBD       | [Not answered] |
| 2017        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Per megabyte cost of managing electronic records   | TBD      | Decreases | [Not answered] |
| 2017        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of archival electronic records that are preserved in ERA at the planned level of service | TBD      | TBD       | [Not answered] |
| 2017        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | # of agencies with user accounts in ERA  | TBD      | TBD       | [Not answered] |
| 2017        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Median calendar days to process electronic holdings in ERA                                 | TBD      | TBD       | TBD            |
| 2017        | Goal 3: We will address the   | *                | *                    | % of ERA original  | TBD      | TBD       | TBD            |

Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator                                    | Baseline | Target | Actual Results |
|-------------|---|------------------|----------------------|--|----------|--------|----------------|
|             | challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era.                             |                  |                      | requirements deployed                                    |          |        |                |
| 2018        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of archival electronic holdings accessible through ERA | TBD      | TBD    | [Not answered] |
| 2018        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of public customers satisfied with ERA                 | TBD      | TBD    | [Not answered] |
| 2018        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of agency customers satisfied with ERA                 | TBD      | TBD    | [Not answered] |
| 2018        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Volume of electronic records ingested into ERA           | TBD      | TBD    | [Not answered] |
| 2018        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Per megabyte cost of managing electronic records         | TBD      | TBD    | [Not answered] |
| 2018        | Goal 3: We will   | *                | *                    | % of archival  | TBD      | TBD    | [Not answered] |

Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator  | Baseline | Target | Actual Results |
|-------------|---|------------------|----------------------|--|----------|--------|----------------|
|             | address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era.                 |                  |                      | electronic records that are preserved in ERA at the planned level of service |          |        |                |
| 2018        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | # of agencies with user accounts in ERA                                      | TBD      | TBD    | [Not answered] |
| 2018        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Median calendar days to process electronic holdings in ERA                   | TBD      | TBD    | [Not answered] |
| 2018        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of ERA original requirements deployed                                      | TBD      | TBD    | [Not answered] |
| 2019        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of archival electronic holdings accessible through ERA                     | TBD      | TBD    | [Not answered] |
| 2019        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of public customers satisfied with ERA                                     | TBD      | TBD    | [Not answered] |

Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator  | Baseline | Target | Actual Results |
|-------------|---|------------------|----------------------|--|----------|--------|----------------|
| 2019        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of agency customers satisfied with ERA   | TBD      | TBD    | [Not answered] |
| 2019        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Volume of electronic records ingested into ERA   | TBD      | TBD    | [Not answered] |
| 2019        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Per megabyte cost of managing electronic records   | TBD      | TBD    | [Not answered] |
| 2019        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of archival electronic records that are preserved in ERA at the planned level of service | TBD      | TBD    | [Not answered] |
| 2019        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | # of agencies with user accounts in ERA  | TBD      | TBD    | [Not answered] |
| 2019        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Median calendar days to process electronic holdings in ERA                                 | TBD      | TBD    | [Not answered] |

Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator                                    | Baseline | Target | Actual Results |
|-------------|---|------------------|----------------------|--|----------|--------|----------------|
| 2019        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of ERA original requirements deployed                  | TBD      | TBD    | [Not answered] |
| 2020        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of archival electronic holdings accessible through ERA | TBD      | TBD    | [Not answered] |
| 2020        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of public customers satisfied with ERA                 | TBD      | TBD    | [Not answered] |
| 2020        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of agency customers satisfied with ERA                 | TBD      | TBD    | [Not answered] |
| 2020        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Volume of electronic records ingested into ERA           | TBD      | TBD    | [Not answered] |
| 2020        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Per megabyte cost of managing electronic records         | TBD      | TBD    | [Not answered] |

Table 1: Performance Information Table

| Fiscal Year | Strategic Goal(s) Supported   | Measurement Area | Measurement Grouping | Measurement Indicator  | Baseline | Target | Actual Results |
|-------------|---|------------------|----------------------|--|----------|--------|----------------|
|             | era.  |                  |                      |  |          |        |                |
| 2020        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of archival electronic records that are preserved in ERA at the planned level of service | TBD      | TBD    | [Not answered] |
| 2020        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | # of agencies with user accounts in ERA  | TBD      | TBD    | [Not answered] |
| 2020        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | Median calendar days to process electronic holdings in ERA                                 | TBD      | TBD    | [Not answered] |
| 2020        | Goal 3: We will address the challenges of electronic records in Government to ensure success in fulfilling NARA's mission in the digital era. | *                | *                    | % of ERA original requirements deployed  | TBD      | TBD    | [Not answered] |



## Part II: Planning, Acquisition And Performance Information

### Section A: Cost and Schedule Performance (All Capital Assets)

| 1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline |                    |                   |                    |                   |                         |                        |                          |                         |
|--|--------------------|-------------------|--------------------|-------------------|-------------------------|------------------------|--------------------------|-------------------------|
| Description of Milestones  | Planned Cost (\$M) | Actual Cost (\$M) | Planned Start Date | Actual Start Date | Planned Completion Date | Actual Completion Date | Planned Percent Complete | Actual Percent Complete |
| 1.1.1 Project Management and Oversight - FY 2004                                     | \$11.0             | \$11.0            | 2003-10-01         | 2003-10-01        | 2004-09-30              | 2004-09-30             | 100.00%                  | 100.00%                 |
| 1.1.2 Project Management and Oversight - FY 2005                                     | \$13.4             | \$13.4            | 2004-10-01         | 2004-10-01        | 2005-09-30              | 2005-09-30             | 100.00%                  | 100.00%                 |
| 1.1.3 Project Management and Oversight - FY 2006                                     | \$9.7              | \$9.7             | 2005-10-01         | 2005-10-01        | 2006-09-30              | 2006-09-30             | 100.00%                  | 100.00%                 |
| 1.1.4 Project Management and Oversight - FY 2007                                     | \$11.9             | \$11.9            | 2006-10-01         | 2006-10-01        | 2007-09-30              | 2007-09-30             | 100.00%                  | 100.00%                 |
| 1.1.5 Project Management and Oversight - FY 2008                                     | \$13.9             | \$13.9            | 2007-10-01         | 2007-10-01        | 2008-09-30              | 2008-09-30             | 100.00%                  | 100.00%                 |
| 1.1.6 Project Management and Oversight - FY 2009                                     | \$14.6             | \$14.6            | 2008-10-01         | 2008-10-01        | 2009-09-30              | 2009-09-30             | 100.00%                  | 100.00%                 |
| 1.1.7 Project Management and Oversight - FY 2010                                     | \$17.2             | \$14.0            | 2009-10-01         | 2009-10-01        | 2010-09-30              |                        | 83.00%                   | 83.00%                  |
| 1.1.8 Project Management and Oversight - FY 2011                                     | *                  | *                 | 2010-10-01         |                   | 2011-09-30              |                        | 0.00%                    | 0.00%                   |
| 1.1.9 Project Management and Oversight - FY 2012                                     | *                  | *                 | 2011-10-01         |                   | 2012-09-30              |                        | 0.00%                    | 0.00%                   |
| 1.1.10 Project Management and Oversight - FY 2013                                    | *                  | *                 | 2012-10-01         |                   | 2013-09-30              |                        | 0.00%                    | 0.00%                   |
| 1.1.11 Project Management and Oversight - FY 2014 through FY 2020                    | *                  | *                 | 2013-10-01         |                   | 2020-09-30              |                        | 0.00%                    | 0.00%                   |
| 1.2 Research   | \$72.3             | \$27.1            | 2003-10-01         | 2003-10-01        | 2020-09-30              |                        | 41.00%                   | 41.00%                  |
| 1.4 Concept Exploration  | \$20.7             | \$20.7            | 2002-09-02         | 2002-09-02        | 2004-08-23              | 2004-08-23             | 100.00%                  | 100.00%                 |
| 1.5 Systems Analysis and Design  | \$20.1             | \$20.1            | 2004-08-24         | 2004-08-24        | 2005-05-31              | 2005-05-31             | 100.00%                  | 100.00%                 |
| 1.6.1  | \$3.1              | \$3.1             | 2005-10-01         | 2005-10-01        | 2009-09-30              | 2009-09-30             | 100.00%                  | 100.00%                 |

| 1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline |                    |                   |                    |                   |                         |                        |                          |                         |
|--|--------------------|-------------------|--------------------|-------------------|-------------------------|------------------------|--------------------------|-------------------------|
| Description of Milestones  | Planned Cost (\$M) | Actual Cost (\$M) | Planned Start Date | Actual Start Date | Planned Completion Date | Actual Completion Date | Planned Percent Complete | Actual Percent Complete |
| Integrated Deployment and Support - Stennis Operational Site                         |                    |                   |                    |                   |                         |                        |                          |                         |
| 1.6.2 Integrated Deployment and Support - Rocket Center Operational Site             | \$42.7             | \$11.5            | 2005-10-01         | 2005-10-01        | 2020-09-30              |                        | 33.00%                   | 33.00%                  |
| 1.6.3 Integrated Deployment and Support - George W. Bush Library                     | *                  | *                 | 2010-10-01         |                   | 2020-09-30              |                        | 0.00%                    | 0.00%                   |
| 1.6.4 Integrated Deployment and Support - Government Acceptance Test Site            | \$0.2              | \$0.2             | 2006-10-01         | 2006-10-01        | 2007-09-30              | 2007-09-30             | 100.00%                  | 100.00%                 |
| 1.6.5 User Training  | *                  | *                 | 2011-10-01         |                   | 2020-09-30              |                        | 0.00%                    | 0.00%                   |
| 1.7.1.1 System Development Increment 1 - Release 1                                   | \$23.1             | \$23.1            | 2005-08-30         | 2005-09-08        | 2007-05-25              | 2007-08-10             | 100.00%                  | 100.00%                 |
| 1.7.1.2 System Development Increment 1 - Release 2 (IOC)                             | \$57.1             | \$57.1            | 2005-08-30         | 2005-09-08        | 2008-06-25              | 2008-06-25             | 100.00%                  | 100.00%                 |
| 1.7.2.1 System Development Increment 2 - Development                                 | \$25.6             | \$25.6            | 2007-11-01         | 2007-11-01        | 2009-03-31              | 2009-03-31             | 100.00%                  | 100.00%                 |
| 1.7.2.2 System Development Increment 2 - Search and Access Support                   | \$0.4              | \$0.4             | 2008-12-02         | 2008-12-02        | 2009-03-31              | 2009-03-31             | 100.00%                  | 100.00%                 |
| 1.7.2.3 System Development Increment 2 - Operations and Support                      | \$7.0              | \$7.0             | 2008-03-28         | 2008-03-28        | 2009-03-31              | 2009-03-31             | 100.00%                  | 100.00%                 |
| 1.7.2.4 System Development Increment 2 - Change Requests                             | \$0.2              | \$0.2             | 2008-01-23         | 2008-01-23        | 2009-03-31              | 2009-03-31             | 100.00%                  | 100.00%                 |

| 1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline      |                    |                   |                    |                   |                         |                        |                          |                         |
|---|--------------------|-------------------|--------------------|-------------------|-------------------------|------------------------|--------------------------|-------------------------|
| Description of Milestones   | Planned Cost (\$M) | Actual Cost (\$M) | Planned Start Date | Actual Start Date | Planned Completion Date | Actual Completion Date | Planned Percent Complete | Actual Percent Complete |
| 1.7.2.5<br>System Development Increment 2 - Materials                                     | \$8.9              | \$8.9             | 2008-03-28         | 2008-03-28        | 2009-03-31              | 2009-03-31             | 100.00%                  | 100.00%                 |
| 1.7.2.6<br>System Development Increment 2 - Award Fee                                     | \$3.3              | \$3.3             | 2007-11-01         | 2007-11-01        | 2009-03-31              | 2009-03-31             | 100.00%                  | 100.00%                 |
| 1.7.3.1<br>System Development Increment 3 - Increment 3 Development                       | \$23.4             | \$24.0            | 2009-04-01         | 2009-04-01        | 2010-03-31              |                        | 86.00%                   | 91.00%                  |
| 1.7.3.2.1<br>System Development Increment 3 - Annual Program Execution                    | \$7.7              | \$8.5             | 2009-04-01         | 2009-04-01        | 2010-03-31              | 2010-03-31             | 100.00%                  | 100.00%                 |
| 1.7.3.2.2<br>System Development Increment 3 - Increment 3 Bill of Materials               | \$8.5              | \$8.1             | 2009-04-24         | 2009-04-24        | 2010-03-31              |                        | 99.00%                   | 99.00%                  |
| 1.7.3.2.3<br>System Development Increment 3 -Additional services (Change Requests)        | \$0.1              | \$0.2             | 2009-04-24         | 2009-04-24        | 2010-03-31              |                        | 99.00%                   | 99.00%                  |
| 1.7.3.3<br>Systems Development Increment 3 -Increment 3 Operations and Support            | \$11.2             | \$4.9             | 2009-04-01         | 2009-04-01        | 2010-03-31              | 2010-03-31             | 100.00%                  | 100.00%                 |
| 1.7.3.4<br>Systems Development Increment 3 - Increment 3 Operations and Support Materials | \$1.5              | \$2.1             | 2009-04-01         | 2009-04-01        | 2010-03-31              |                        | 99.00%                   | 99.00%                  |
| 1.7.3.5<br>Systems Development Increment 3 -Increment 3 Search and Access Support         | \$0.8              | \$0.5             | 2009-04-01         | 2009-04-01        | 2010-03-31              | 2010-03-31             | 100.00%                  | 100.00%                 |
| 1.7.3.6<br>Systems  | \$1.8              | \$4.0             | 2009-09-25         | 2009-09-25        | 2010-03-31              | 2010-03-31             | 100.00%                  | 100.00%                 |

| 1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline |                    |                   |                    |                   |                         |                        |                          |                         |
|--|--------------------|-------------------|--------------------|-------------------|-------------------------|------------------------|--------------------------|-------------------------|
| Description of Milestones  | Planned Cost (\$M) | Actual Cost (\$M) | Planned Start Date | Actual Start Date | Planned Completion Date | Actual Completion Date | Planned Percent Complete | Actual Percent Complete |
| Development Increment 3 - Award Fee  |                    |                   |                    |                   |                         |                        |                          |                         |
| 1.7.4 Systems Development Increment 4  | \$68.3             | \$21.3            | 2010-04-01         | 2010-03-31        | 2011-03-31              |                        | 7.00%                    | 7.00%                   |
| 1.7.5 Systems Development Increment 5  | *                  | *                 | 2011-04-01         |                   | 2012-03-31              |                        | 0.00%                    | 0.00%                   |
| 1.7.8 Systems Operations and Maintenance - FY 2011 through 2020                      | *                  | *                 | 2011-04-01         |                   | 2020-09-30              |                        | 0.00%                    | 0.00%                   |

\* - Indicates data is redacted.